

# **Evolving Conceptual Site Models (CSMs) in Real-time for Cost Effective Projects**

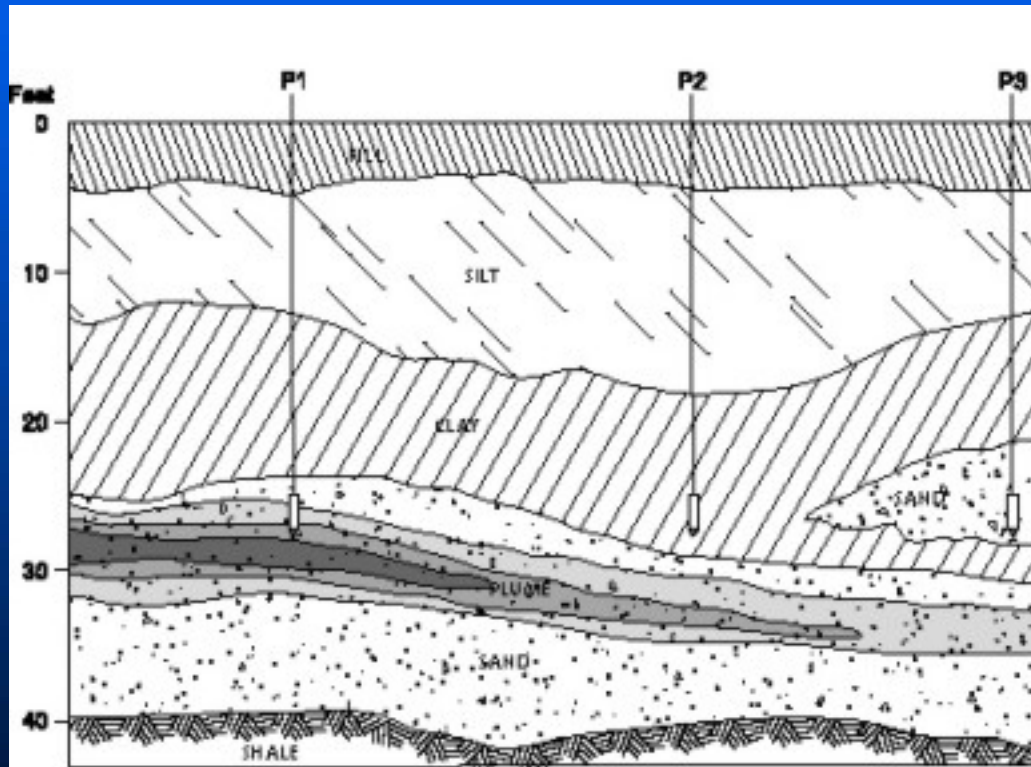
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National Site Assessment Symposium  
San Diego, June 28, 2004**

# The Term “Conceptual Site Model”

- This term has a number of different (but related) environmental meanings:
  - preliminary stage in creating a computer or physical model
  - focused risk assessment or geologic evaluation
  - an integration of all relevant information assembled for the purposes of investigating or remediating a site
- This workshop focuses on the latter definition

# The Data Problem

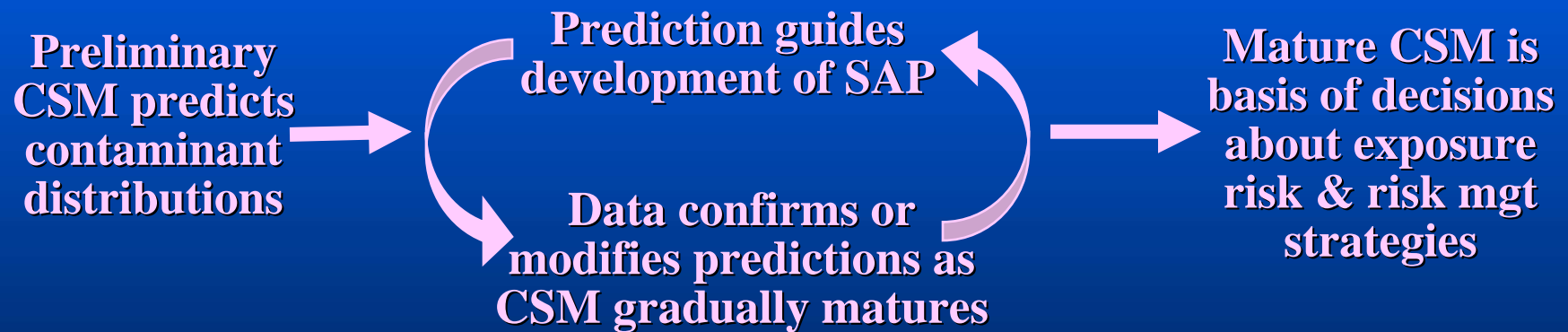
## How to Manage Uncertainty



- Where are you going to sample?
- How many samples are you going to take?
- Can you get a representative sample?
- When will I have enough data?

# CSMs Are Critical!!

- Whether or not openly articulated, a CSM is the basis of all site decision-making. Many unacknowledged CSMs are based on unjustified assumptions of homogeneity, leading to the generation of non-representative data.



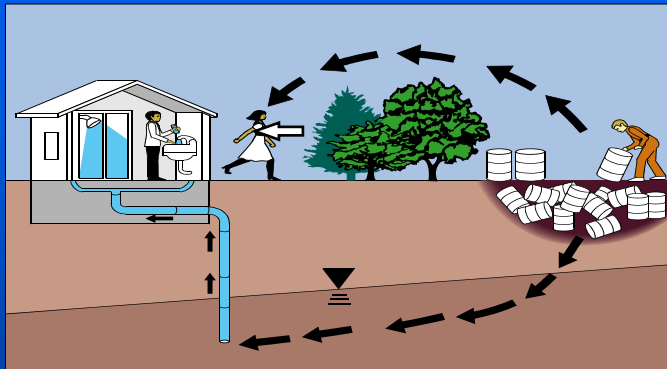
- Working without a CSM is like working blind-folded & handcuffed!

# Where Does Uncertainty Lie??

Lack of clarity  
here

Reuse Plans, Goals, Outcomes

CSM



Impact

...means lack of  
clarity here

## Decisions:

- Exposure risk?
- Cleanup goals
- Data (type, quality)
- Tolerable uncertainty

...which means no  
foundation for  
agreement here

Determine

...or here

## Approaches to:

- Assessment
- Investigation
- Cleanup Design, Implementation
- Closeout, Long-Term Operations and Maintenance

## Tools for:

- Sampling, Analysis, Interpretation
- Cleanup/Remediation
  - Containment
  - Cleanup
  - Controls
- Monitoring, Maintenance

# Preliminary CSM

- Highlights **Physical** Features of Site
  - Man-made Structures / Historically Disturbed Areas / Accumulation Points
  - Actual Site Data or Professional Conjecture
    - » Contaminants of Concern
    - » Release Mechanisms
- Incorporates known **Societal** Considerations
  - Future Land Use / Community Goals
  - Potential Exposure Pathways
  - Risk Management Scenarios

# Additional Data to Build the Preliminary CSM

- Related information:
  - other nearby contaminated sites – regulatory agencies
  - state geological surveys
  - research by academic institutions
- Professional judgment:
  - scientific knowledge
  - conjecture

# Site Data

- Chemical
- Hydrogeological
- Biological
- Geochemical
- Hydrology
- Preferential paths
- Historical activities
- Source areas
- Land use
- Receptors
- Exposure pathways
- Community plans



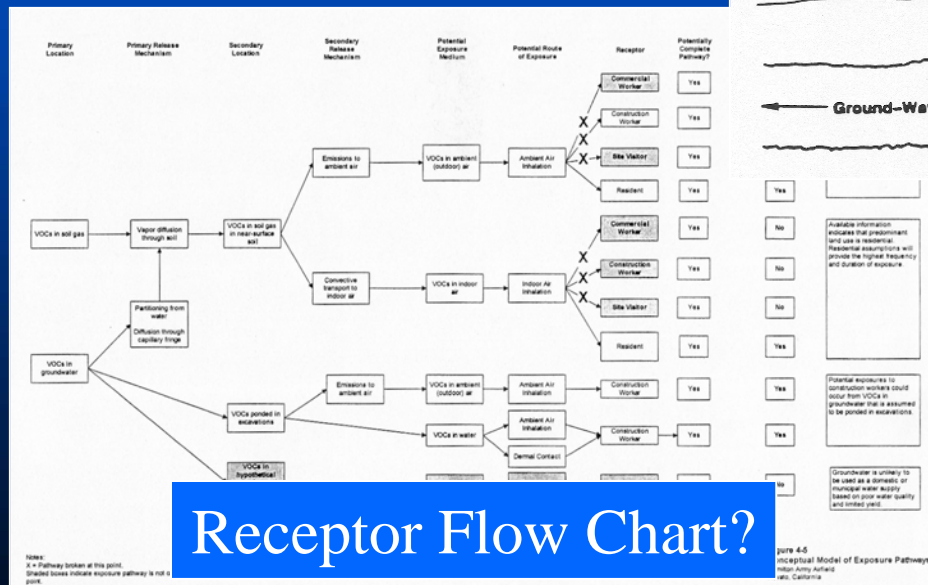
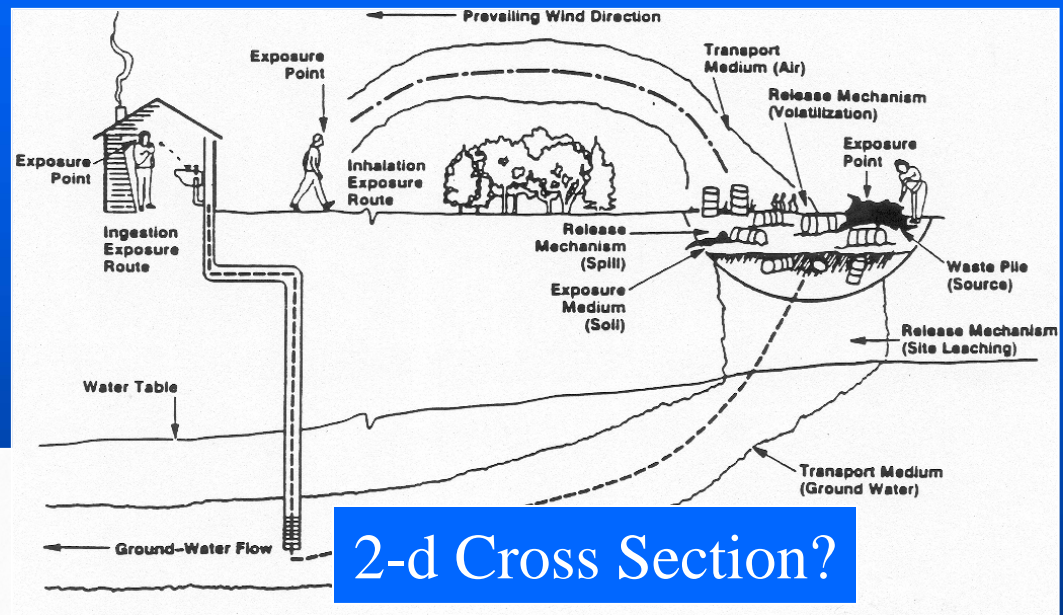
# CSM Presentation

- Text
- 2-Dimensional images:
  - Geologic cross-sections
  - Contaminant transport areal views
- 3-Dimensional images
- Flow charts

# How Might a CSM Appear?

Text?

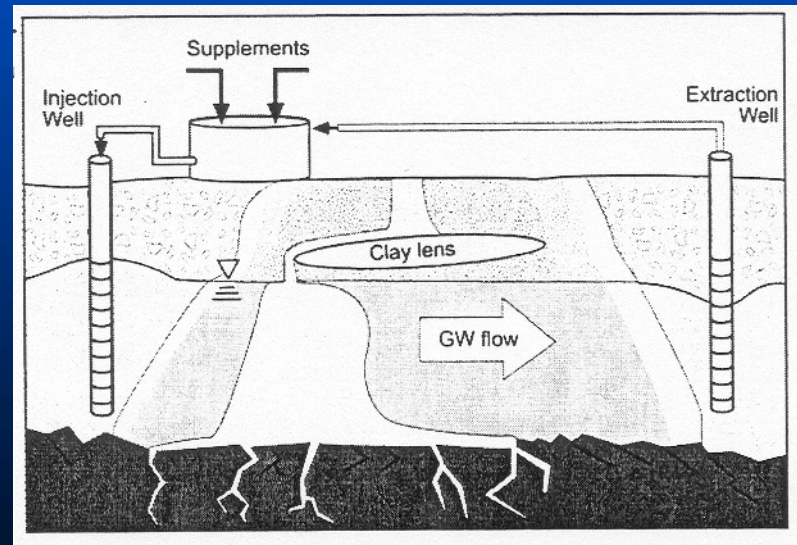
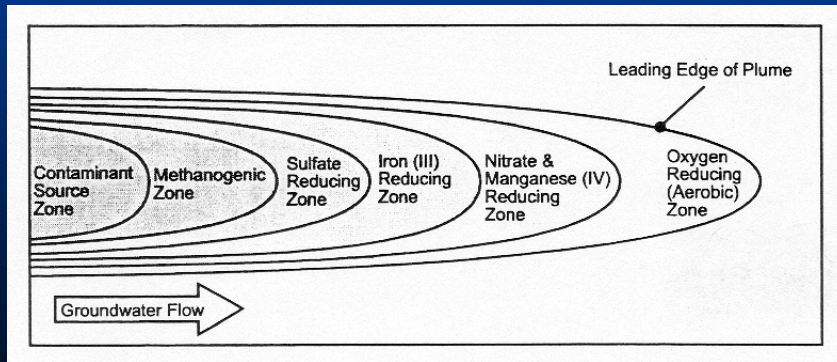
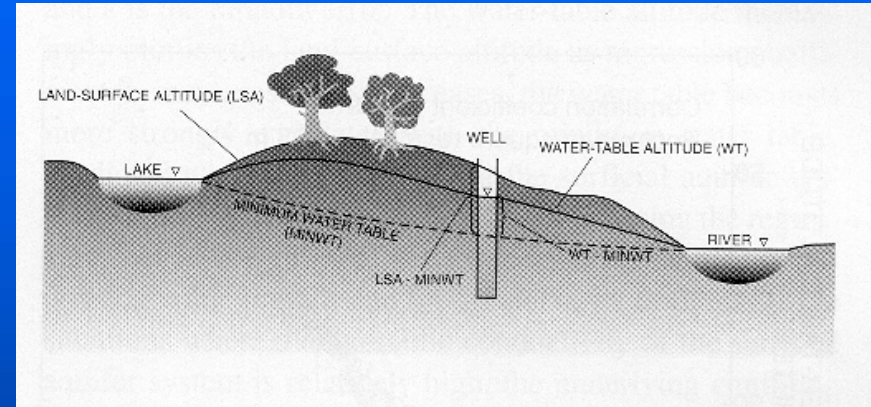
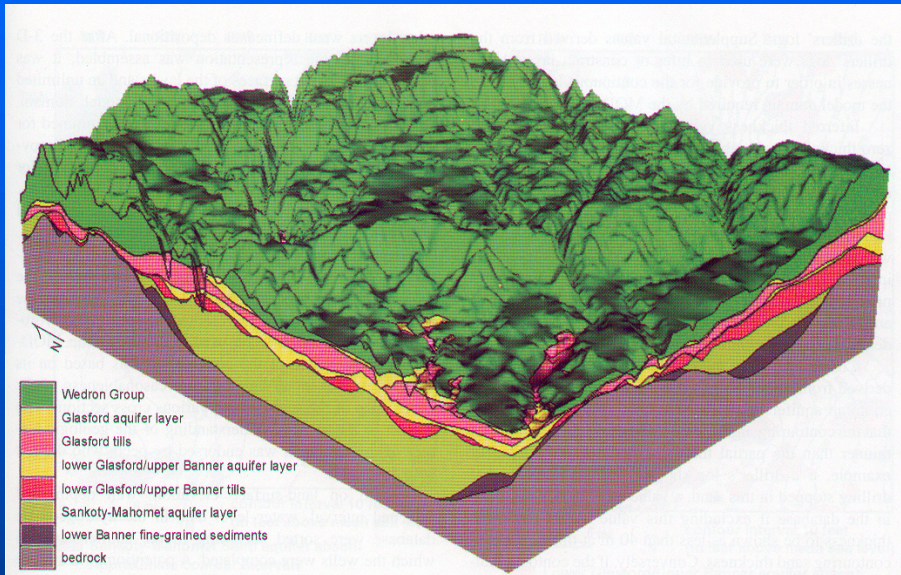
Computer Model?



3-d Physical Model?

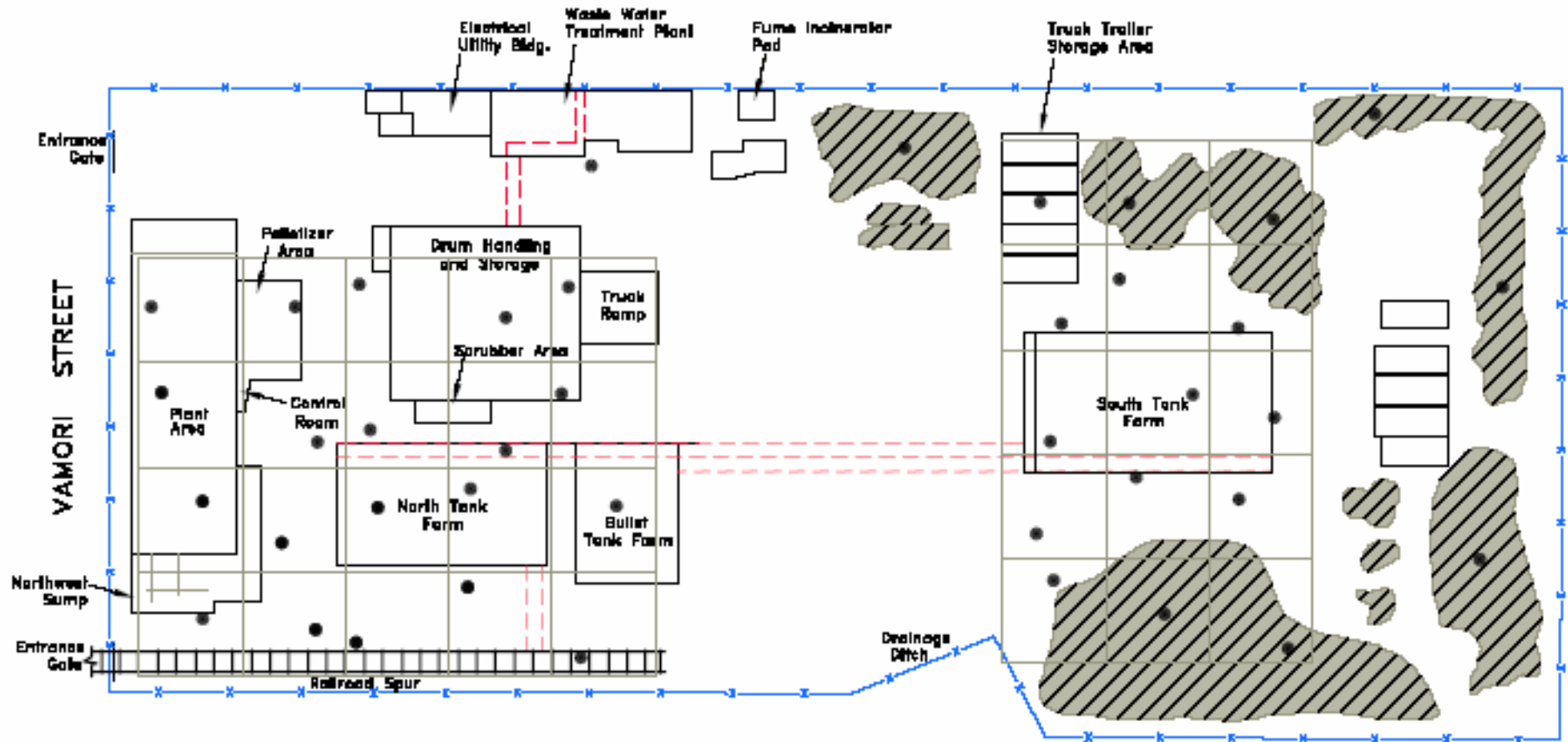
How can we organize this information?

# Other Possibilities





# Manufacturing Plant: The CSM Exploits Existing Knowledge



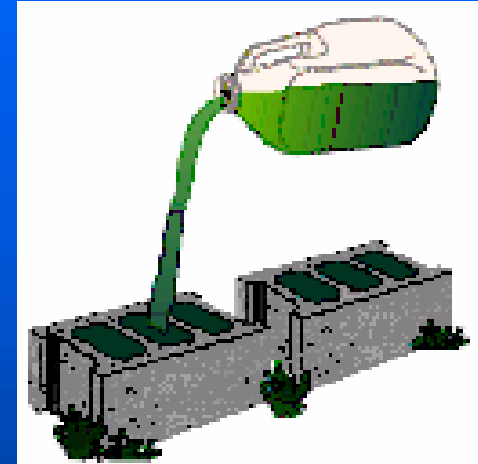
## EXPLANATION

- Former pipe lines
- Fence
- ▨ Location of equipment/drum storage area
- Soil Gas sampling locations (subject to change based on field data and observations)

**What areas are expected to be contaminated?**  
**What areas are expected to be ~clean?**

# Example of Macro Population Segregation

- Wenatchee site: 3 distinct soil decision-driven pop's
  - Compliant soil (remain on site)
  - Mild-mod non-compliant soil (landfill)
  - Severely contaminated soil (incinerate)



- If unable to segregate populations, incinerate total volume: ~ \$1.2 million (708 tons soil)
- Actual cost to clean closure using Triad = \$589K
  - 56 tons incinerated
  - 334 tons landfilled
- Cost if segregation done correctly, but using a traditional site mgt approach ~ \$1.2 million

# Example of Micro (Within-Sample) Populations

Soil Grain Size Std Sieve Mesh Size (mm diameter)	Pb Conc. for the fraction by AA (mg/kg)
Greater than 3/8" (~10 mm)	10
Between 4-mesh and 3/8" (5 - 9 mm)	50
Between 4- and 10-mesh (5 - 2 mm)	108
Between 10- and 50-mesh (2 - 0.3 mm)	165
Between 50- and 200-mesh (0.3 - 0.07 mm)	836
Less than 200-mesh (<0.07 mm)	1,970

Adapted from ITRC (2003 ); <http://www.itrcweb.org/SMART-1.pdf>

# How to Manage Uncertainty?

- The *Evolving Conceptual Site Model*
  - By processing the data each day, and
  - Presenting the updates to the Technical Team, and
  - Allowing everyone to question its assumptions ...
  - The dynamic work plan allows you to address these questions - the next day.
  - So you don't leave the field until the CSM is fully vetted.

# Dynamic Work Strategy Must Include:

- Definition of decision process – stay focused on the ultimate goal
- Provide framework for CSM to be tested and sufficiently evolved in the field to the desired level of decision confidence
- Data management at time scales for decisions
- Communication procedures



# Decision Rules and Strategies

- Real time decisions based on data produced by field measurement technologies is a major difference between Triad projects and traditional approaches
- Decision rules/strategies allow project participants to feel confident that DQOs will be met and that decision uncertainty is managed
- Decision rules/strategies reflect anticipated contingencies based on the initial CSM and allow evolution of the CSM during project execution
- Decision rules/strategies assign authority for various levels of decisions to field technical staff, project core technical staff and project decision team

# Decision Rules and Strategies

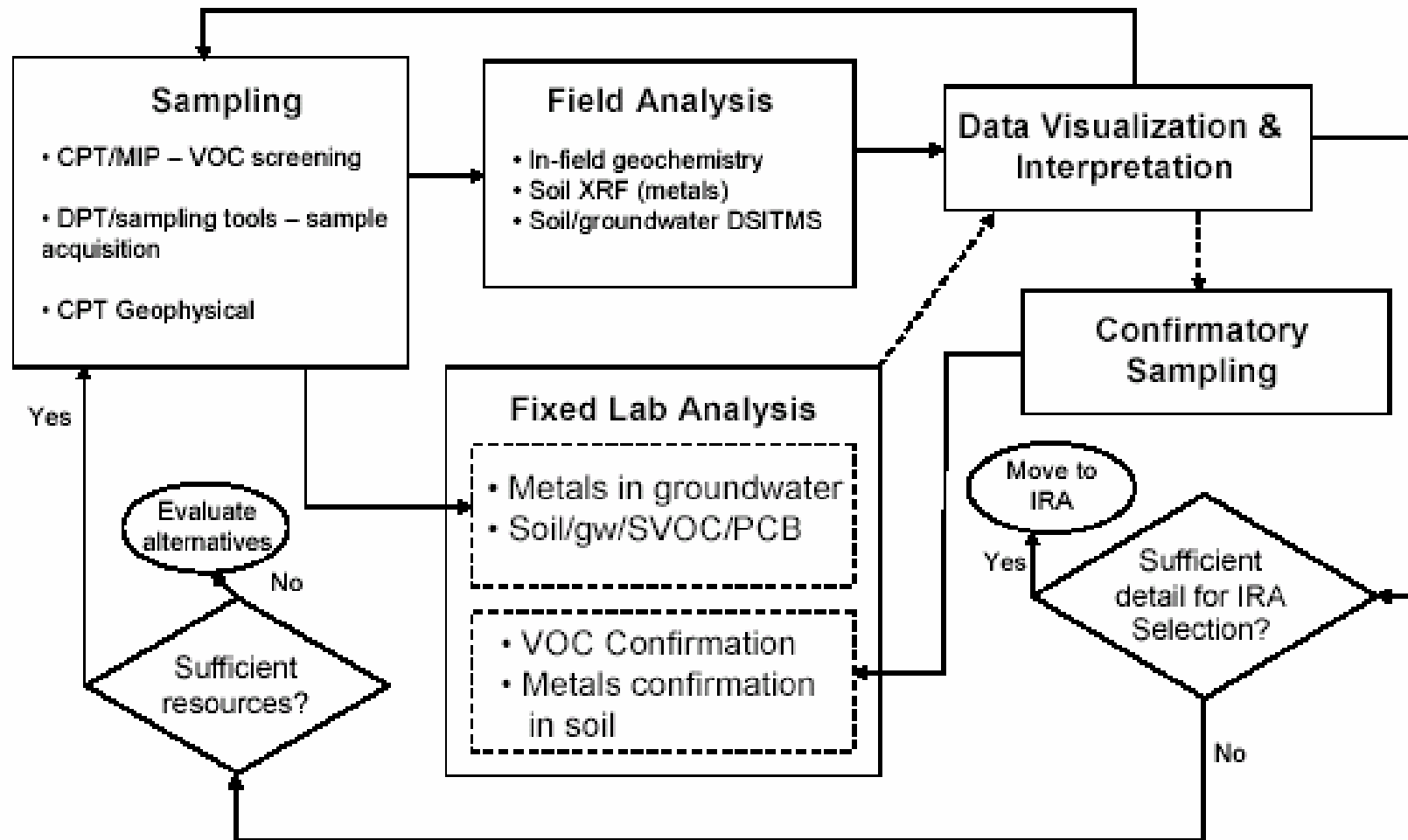


Figure 5. Detailed decision tree for AOC SS24 interim remedial investigation.

# Decision Rules and Strategies

- DWS must attempt to anticipate a wide variety of problems, challenges and site conditions (uncertainties)
- Decisions must be allowed to change tools when necessary



# Data Management and Communications

- Field measurement technologies produce large volumes of data
- Project QA program must insure decision quality data on the time scale(s) required by project decisions
- Large volumes of data can pose a challenge to conventional methods used to visualize and communicate data to project team members on time scales required
- Similar to decision rules, SOPs for data management and communications ensure responsibilities of project staff are clearly understood

# Daily Report Format

- Contents determined based on needs of the team
- Typical contents
  - Identification of technical staff on site/weather
  - Work completed
  - Decisions made
  - Data verification summary
  - Changes to CSM summarized
  - Recommendations for next days work



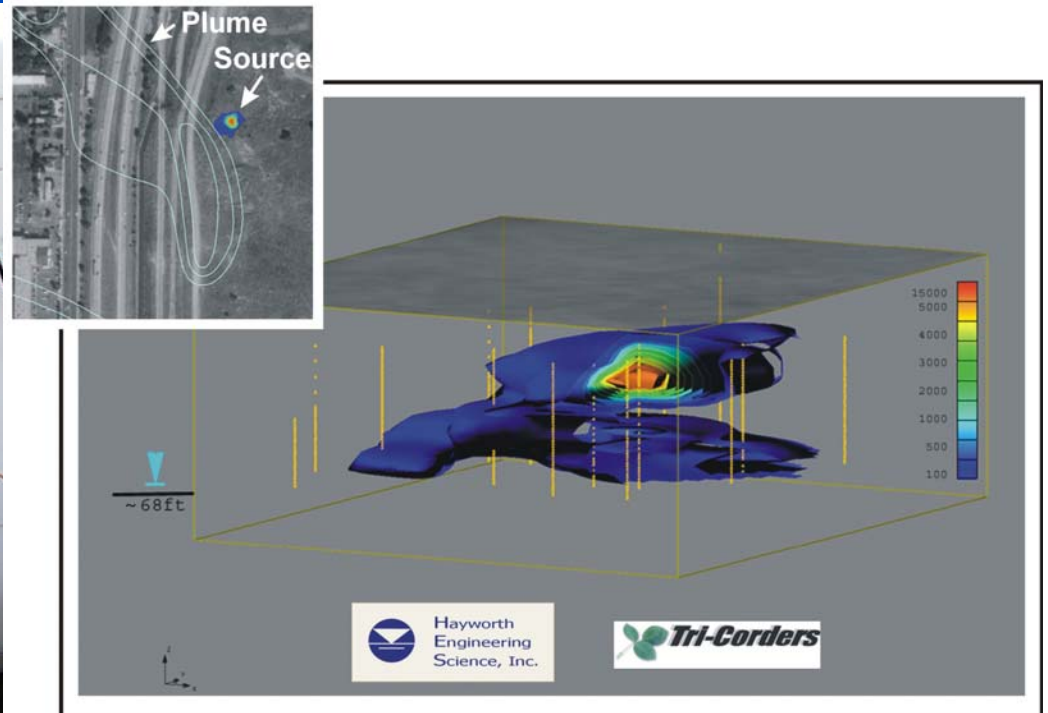
# Data Management and Communications

On site Decision team meeting are beneficial when feasible



# Data Management and Communications

- 3D visualization can be a very important tool to communicate CSM changes when high density data sets are being collected
- Cell telephones, wireless modems, land telephone lines are all useful for communicating in real-time with off site project stake holders



# Data Management and Communications

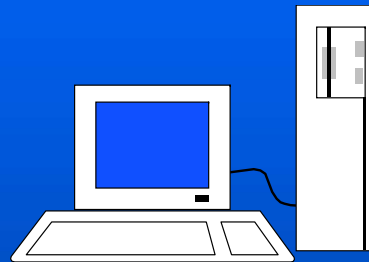
## Web-Sharing Data to Link Decision-Makers Who Are Not in the Field

Existing Information

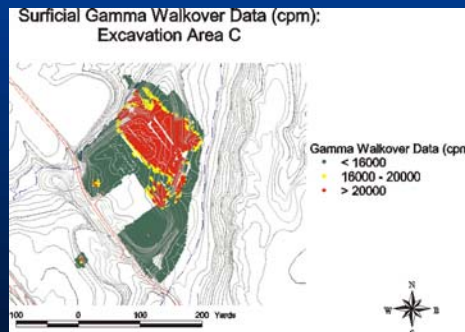
- Base maps
- Geology
- Boring samples
- .....



Decision makers, stakeholders, ..



Results on  
Web



Rapid field data  
acquisition



Slide adapted from Argonne, 2002



Wednesday, February 11, 2004

[Your Projects](#)

## Vint Hill Farms Station



SmartData Solutions™

### Site Information

#### Project Dates

Started: 11/17/2003

Completed: 11/21/2003

#### Status

Completed

### Completed Deliverables

As your order is completed, each item will be added to this screen. Your sitemap is still available by clicking on the "Sitemap" heading below.

You can get this content delivered to you on a CDROM, please contact your sales representative or the [SmartData Solutions™ Team](#) for assistance.

### Sitemap

### Current Investigations

#### Daily Reports

 [Daily QC Report 11-17-03](#) [85 kb]

 [Sample Collection Log Sheet Through 11-17-03](#) [102 kb]

#### DPT Soil Analytical Results

[Soil Analysis Results](#) [46 kb]

 [Soil Analysis Results](#) [9 kb]

#### MIP Results

#### MIP Trapping Results

#### Passive Diffusion Bag Sampler Results

[Passive Bag Analysis Results](#) [22 kb]

 [Passive Bag Analysis Results](#) [6 kb]

#### Project Files

### Webcast

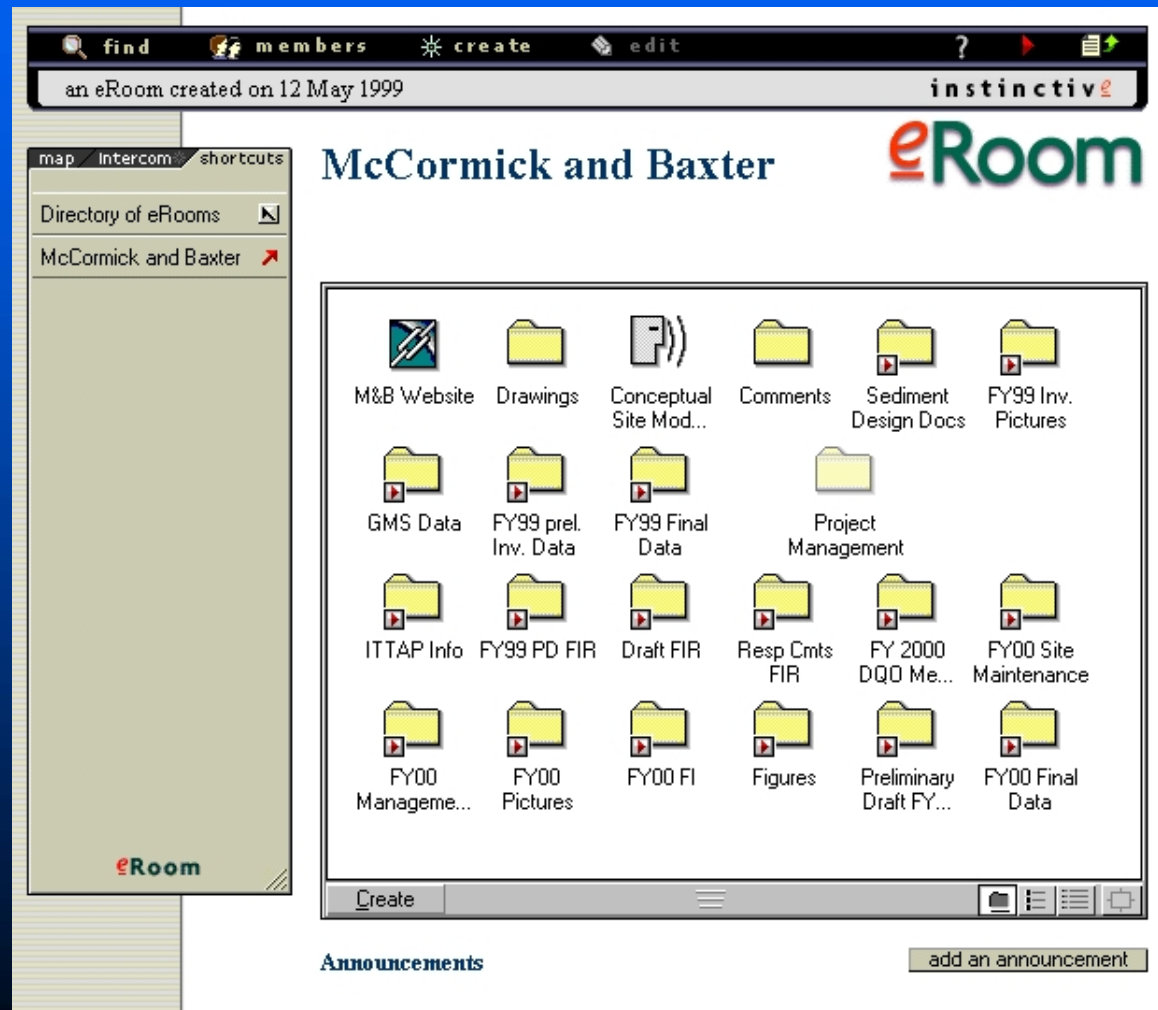
[View Webcast](#)



### MIP Logs

A15-MIP  
A18-MIP  
A21-MIP  
A30-MIP  
C18-MIP  
C20-MIP  
C23-MIP  
D13-MIP  
E23-MIP  
F20-MIP  
F30-MIP  
FF20-MIP  
G11-MIP  
H14-MIP  
H23-MIP  
J16-MIP  
K10-MIP  
K24-MIP  
K30-MIP  
L18-MIP  
MW34-4(2)-MIP  
MW34-4-MIP  
MW34-4-MWMIP

# eRoom Main Page



# eRoom Sample Page

The screenshot displays a web browser window with a navigation bar at the top containing links for 'find', 'members', 'create', and 'edit'. Below this is a sidebar with a 'map' tab selected, showing a 'Directory of eRooms' and a link to 'McCormick and Baxter'. The main content area features the 'eRoom' logo with the tagline 'instinctive'. The discussion title is 'McCormick and Baxter Conceptual Site Model (2)', created by Kira Lynch on 24 May 1999. A 'Topics' section lists 'Site Map' (2) and 'Cross-Section Views' (3), with a 'start a new topic' button. The 'Site Map' topic is expanded, showing a post by Jed Constanza from 12 Jun 1999. This post includes a 'Question for Jed' from Kira Lynch (1 Jul 1999 2:51pm) asking for RTF files and a subsequent 'Answer for Kira' from Jed Constanza (3 Jul 1999 8:39pm) explaining the use of TIF files. At the bottom, there are 'add a comment' and 'take a vote' buttons, followed by an 'Attachments' section displaying three files: '10Junelif', '4feet', and 'cross', each with a 'Create' button below it.

find members create edit

map Intercom shortcuts

Directory of eRooms

McCormick and Baxter

**eRoom** instinctive

**McCormick and Baxter**  
**Conceptual Site Model (2)**  
a discussion created by Kira Lynch on 24 May 1999

**Topics**

Site Map 2 Cross-Section Views 3

start a new topic

**Site Map**  
a topic started by Jed Constanza on 12 Jun 1999

**Question for Jed** (Kira Lynch, 1 Jul 1999 2:51pm)

Hi Jed

I can not open word perfect files so can you please save the file as RTF format, thanks.

Also - are the maps you included Wyckoff?

**Answer for Kira** (Jed Constanza, 3 Jul 1999 8:39pm)

I stick with the TIF formatted files for future work. These files were the result of confusion on my part - I thought this was the Wyckoff eroom and so yes these are outdate files for Wyckoff. They should be deleted.

add a comment take a vote

**Attachments**

10Junelif 4feet cross

Create



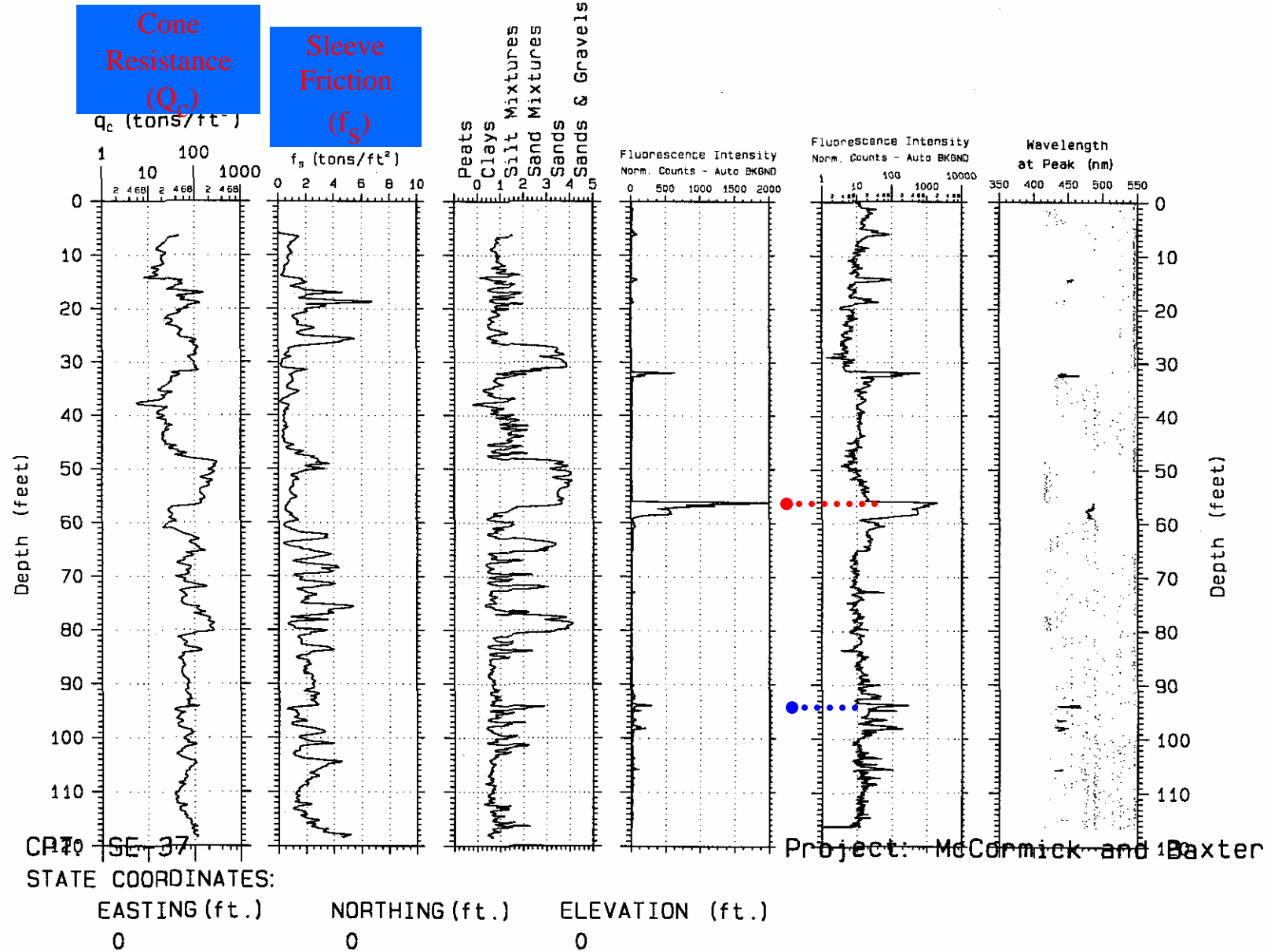




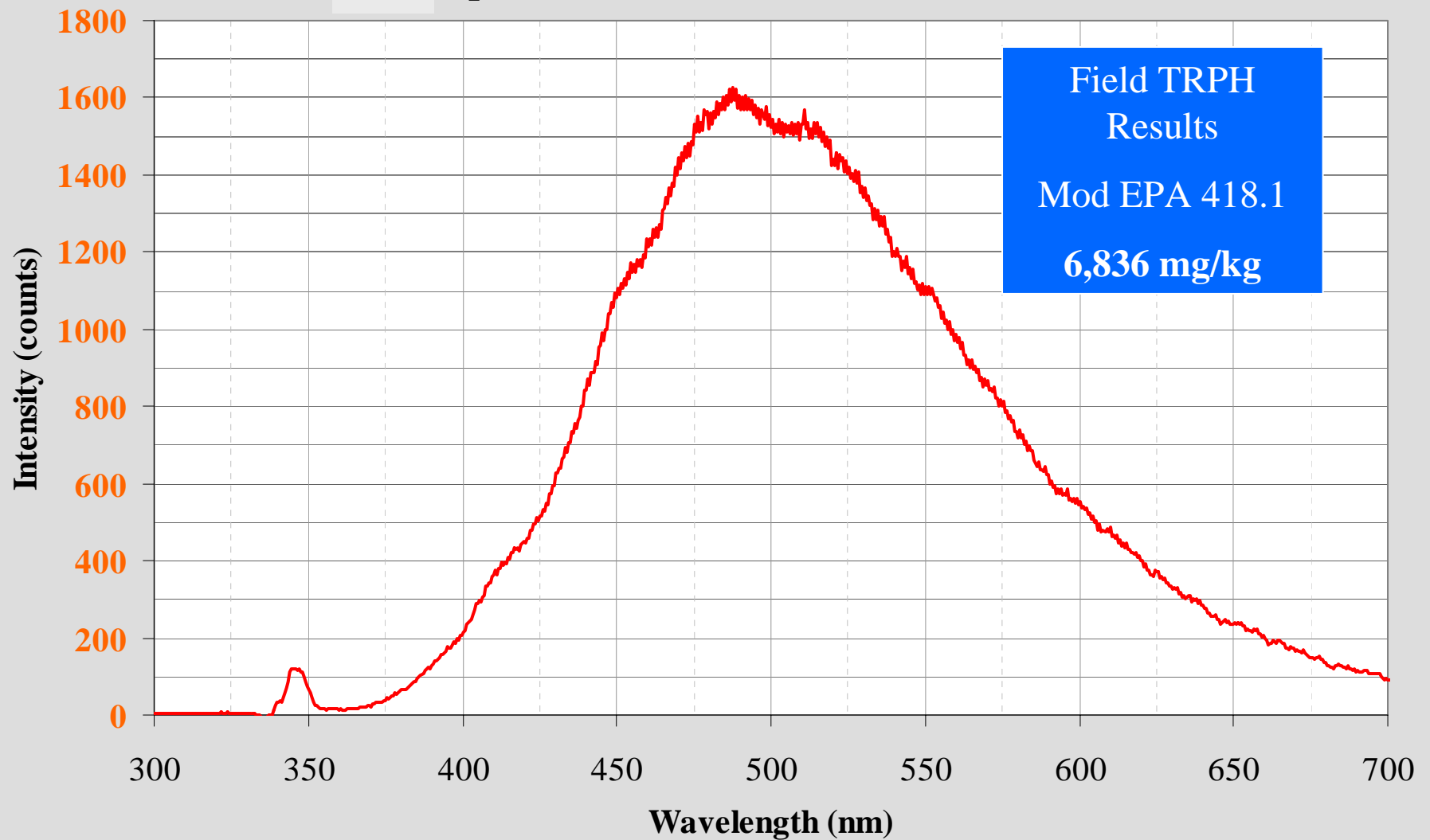
# Sonic Drilling



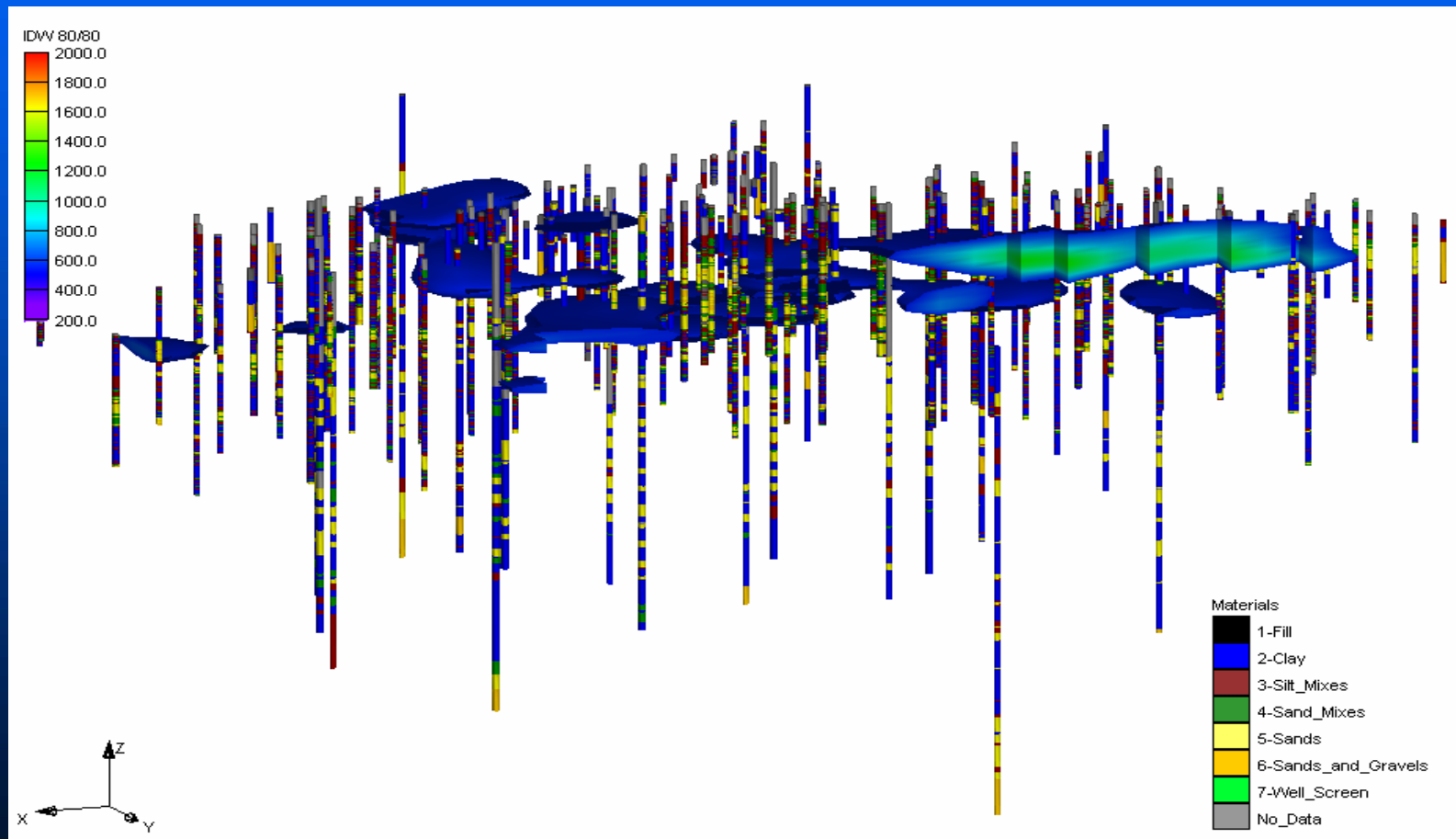
# CPT based SOIL CLASSIFICATION



Spectral Plot - 99SE37 (56.37')

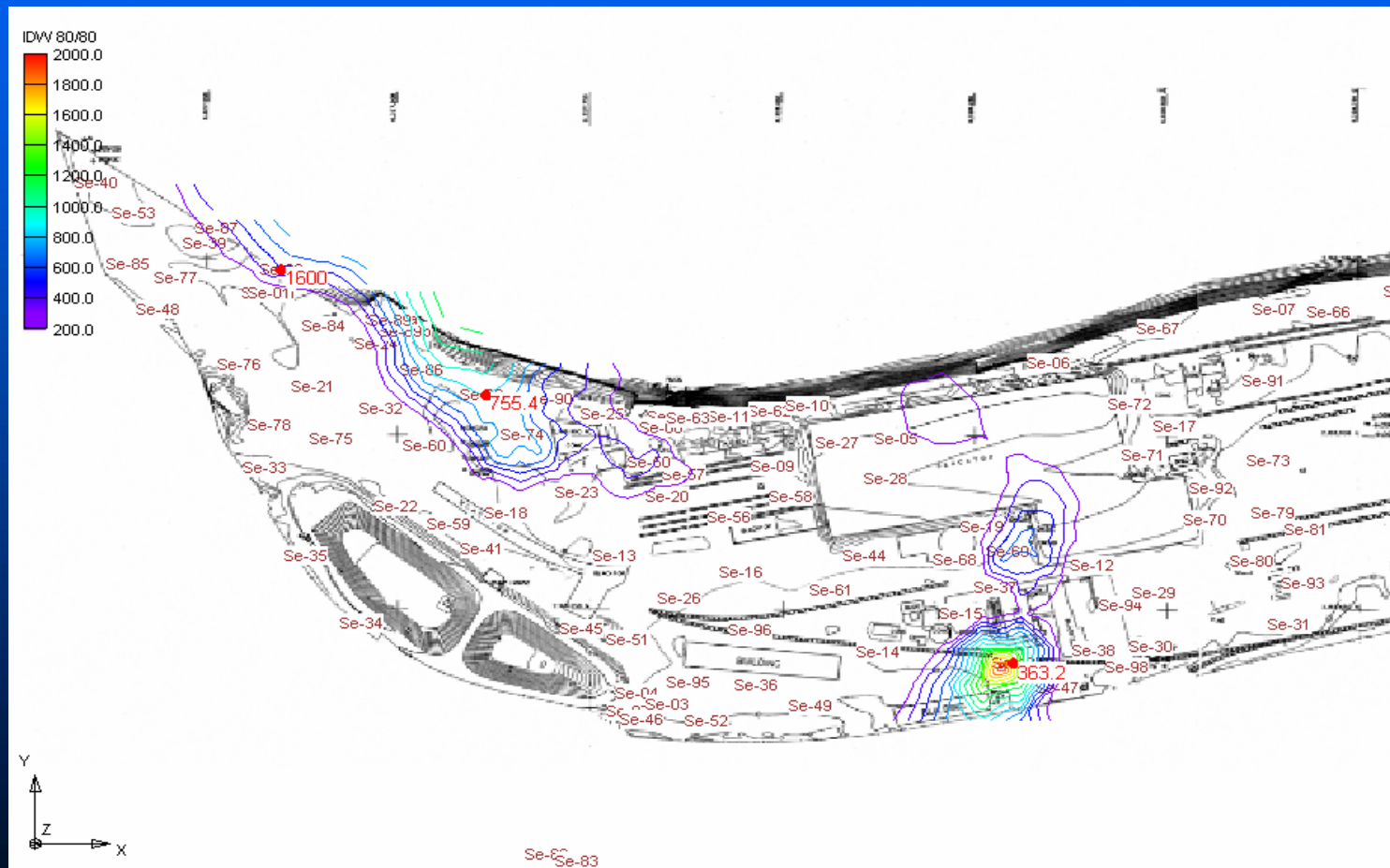


# Data Management and Communications



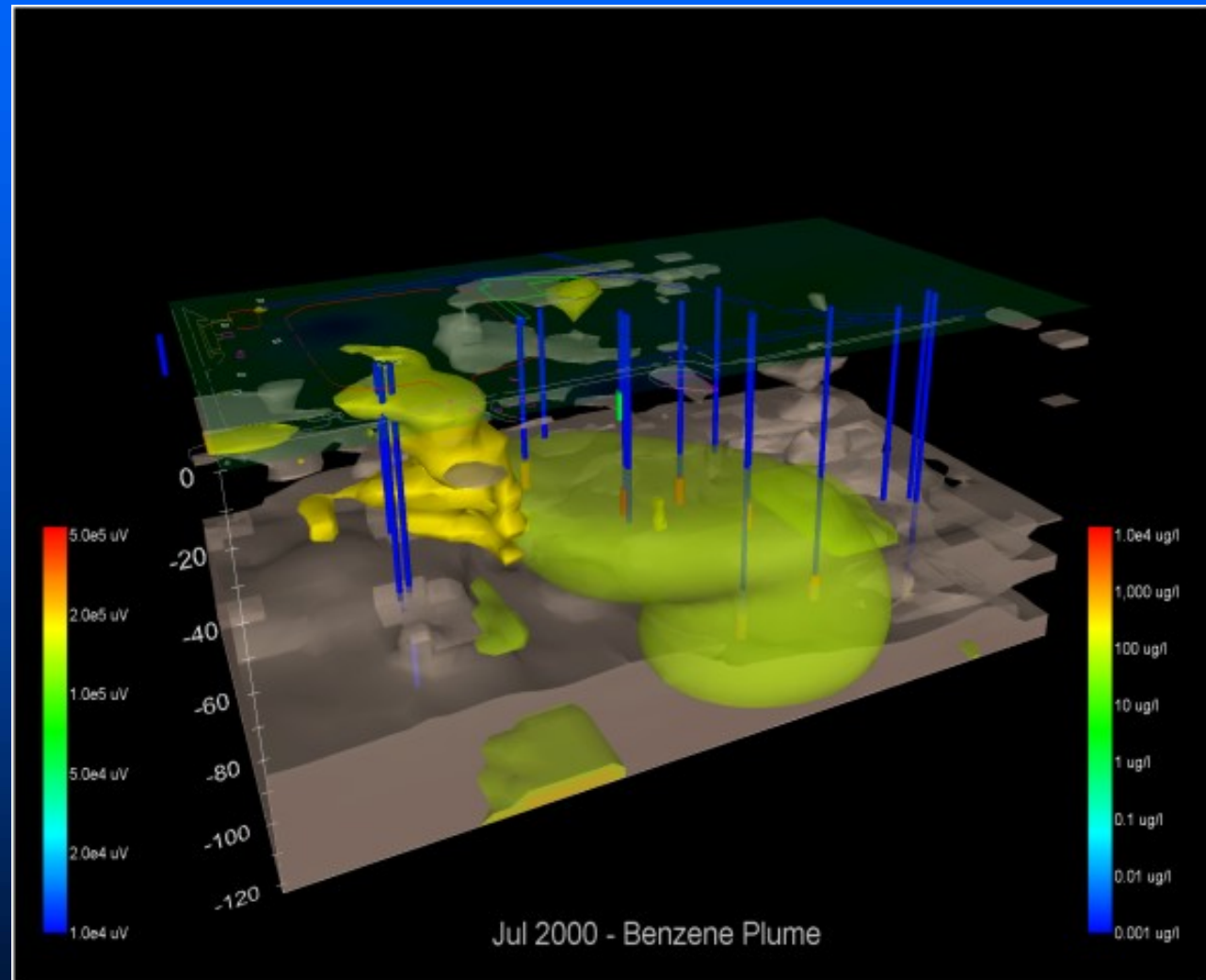


# Data Management and Communications

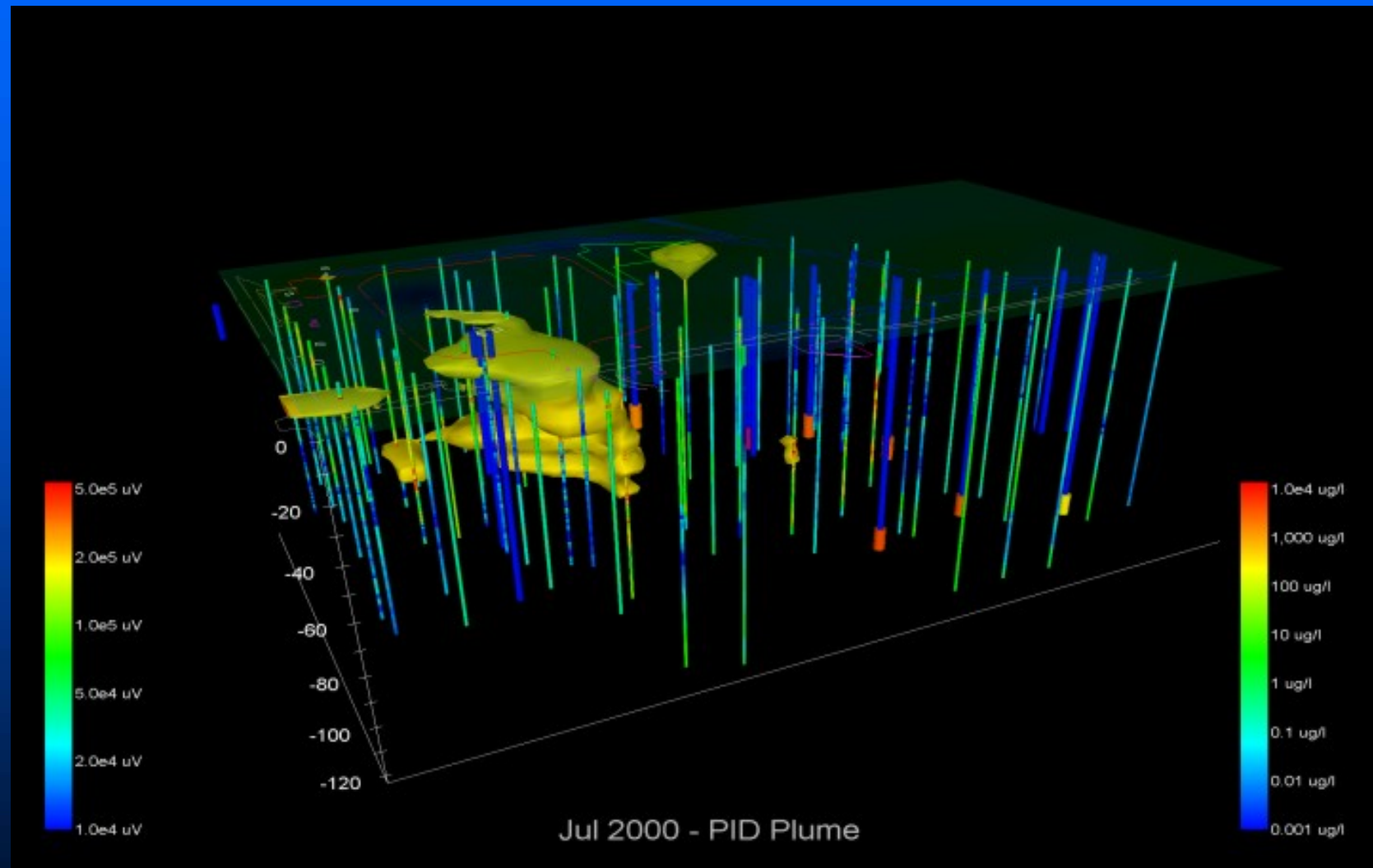


# 3D Optimization via Web-cast – well data

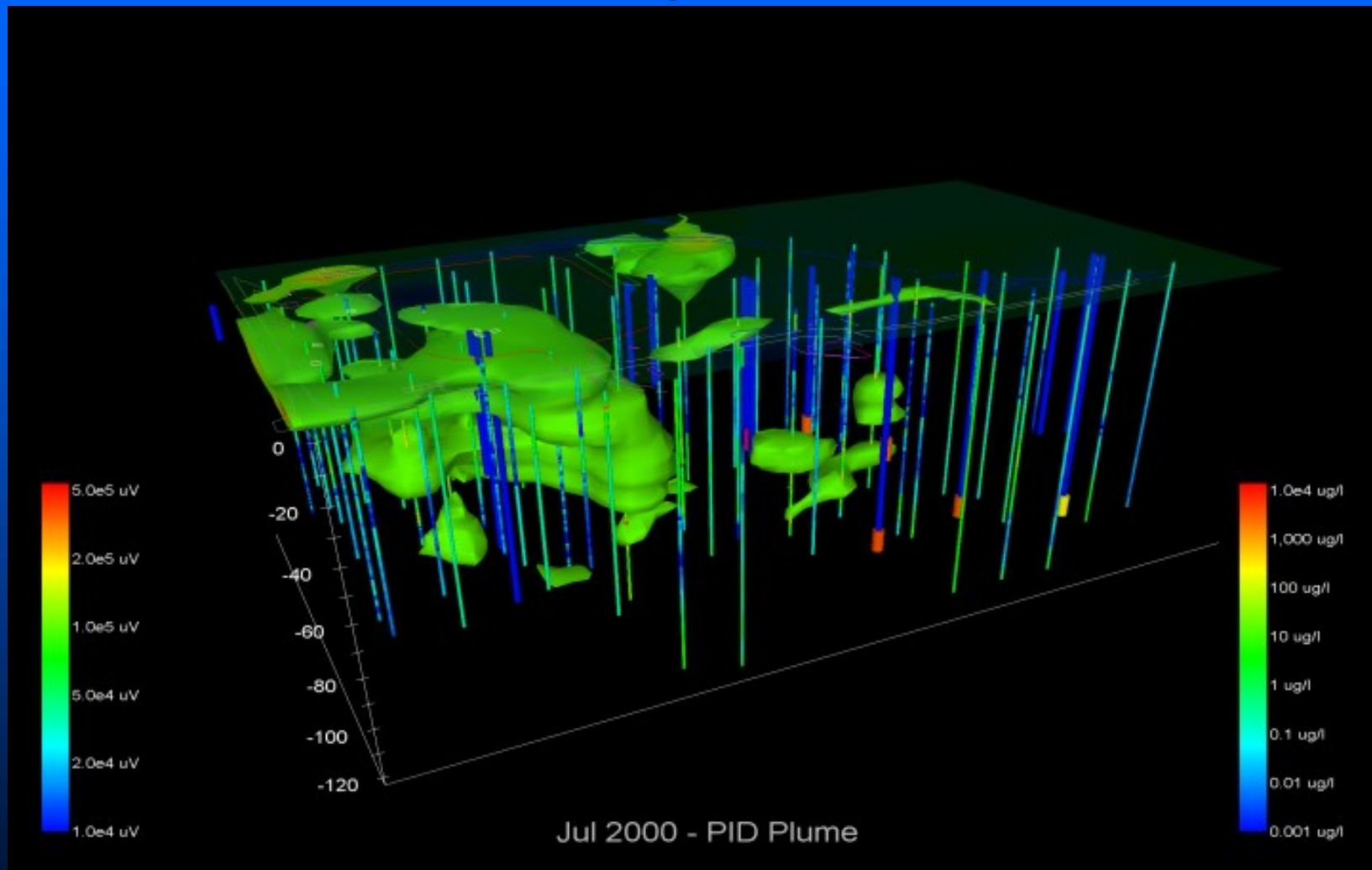
- Do we know the source?
- How many other possible sources do we have?
- What is the extent vertically AND horizontally?
- Where should we place our wells?



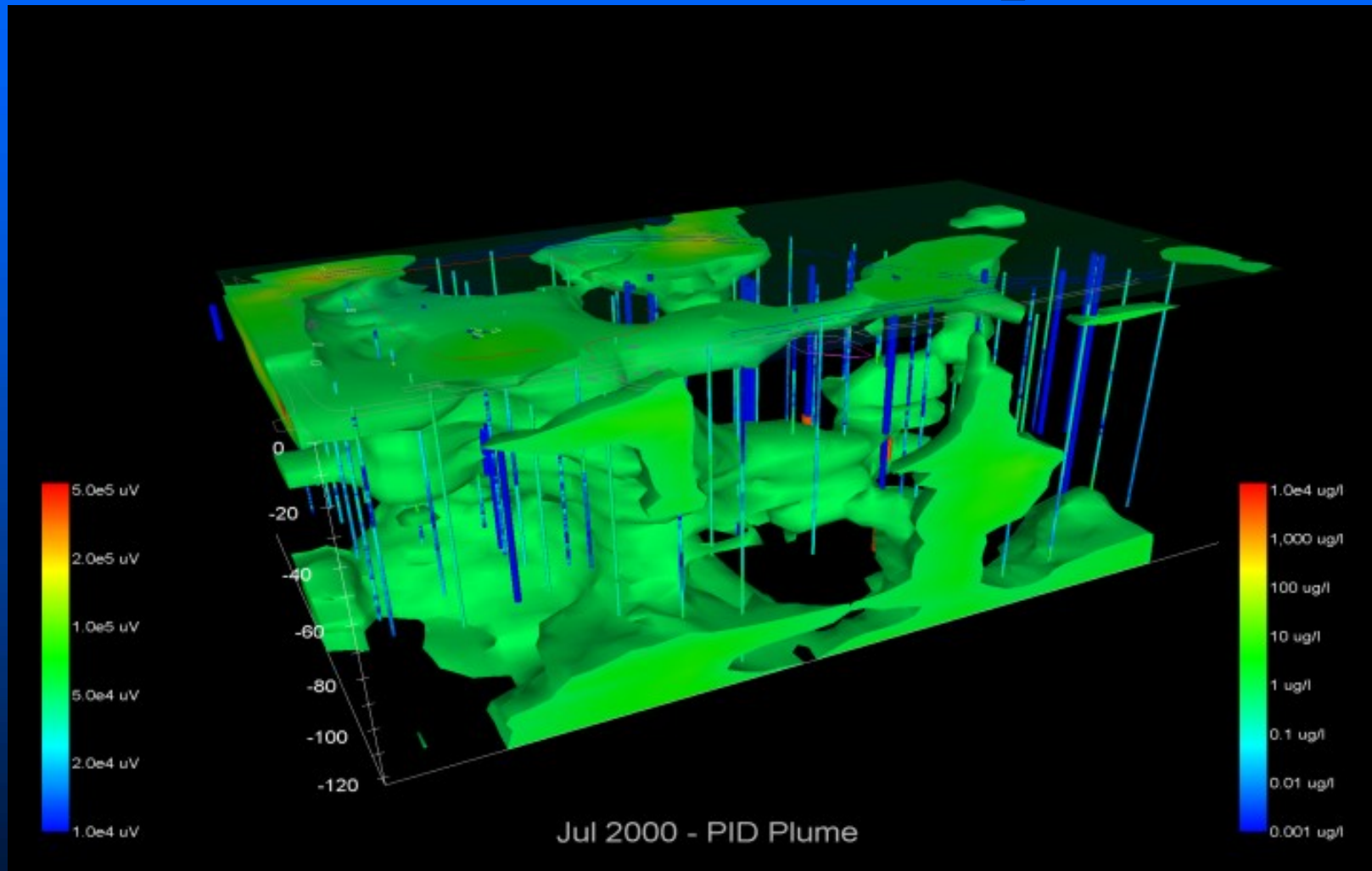
# High Definition Mapping – MIP data



# Mid-range extent

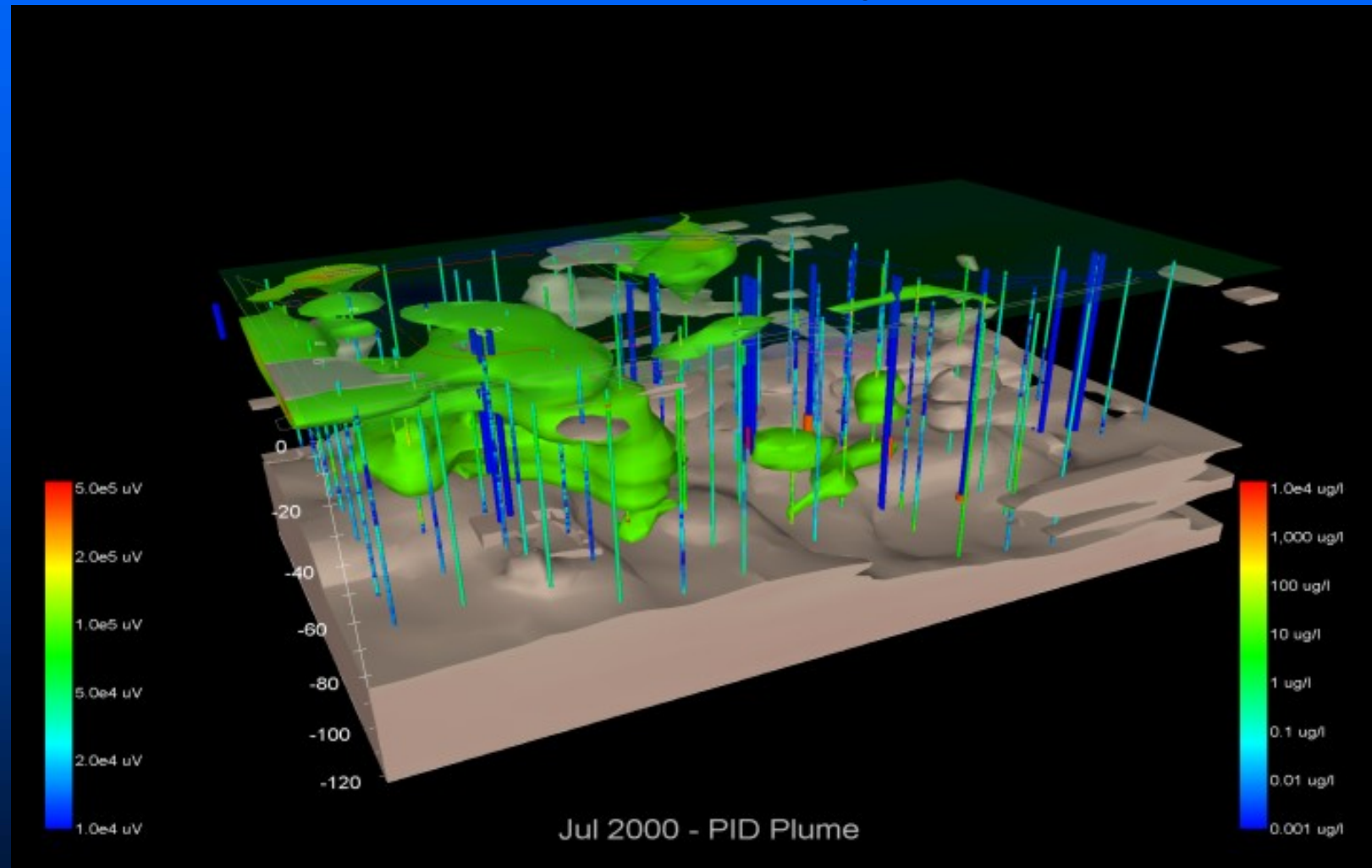


# Full extent of MIP response





# Soil conductivity results



# Data Review and Usability Evaluation

TRS Preliminary Data Review								
Date:	11/20/2003							
Data Batch:	FPA 111603							
Sample Handling/Preservation	HCL		Acceptable					
Holding time:	9-11 days		Acceptable					
COC			Acceptable					
Sensitivity	2 ug/L		Acceptable for untreated GW					
Calibration	LCS		Acceptable ("LCS" is daily Continuing Cal Check)					
Lab Blank	ND		Acceptable					
Surrogates	>80%		Acceptable					
			Not qualified - Analyst indicated there were essentially no spurious peaks or interferences. Future data sets will have MS/MSD and duplicates.					
Matrix Spike	Not Performed							
Lab Precision	<10% RPD		Acceptable					
Field Blanks	ND		Acceptable Trip Blank					
Data Completeness			Acceptable					
Sensibility			Acceptable					
General Commens	These data are usable for the intended purpose.							
	E-flagged result is accepted with qualification. Future samples exceeding the calibration range will be diluted.							
Mike Webb		11/20/2003						
Reviewer		Date						

# Regulatory Involvement

- Triad projects differ significantly from conventional project in how regulators are involved in planning and execution
- Triad projects often employ new and innovative technologies in addition to the new Triad approach
- Most successful Triad projects have regulator involvement early and often
- Regulators should be true stakeholders in project success
- The members of the project decision team, including the regulators must trust each other



# Regulatory Involvement

- As true stakeholders, regulators take risks and are invested in project success or failure
- The relationship is a partnership and not adversarial: turn the **rectangular table to a round table**



# CSM Summary

- Develop iteratively, be open-minded
- Complexity commensurate with required decisions and available data
- Involve all team members – balance with model evolution
- Utilize CSM to develop strategies for uncertainty management

# Decision Rule Summary

- Facilitate evolution of the CSM
- Many scenarios should be considered
- Assign authority for decisions
- Complex projects consider pre-mobilization decision logic test
- Plan to encounter and resolve site uncertainty during field work

# Benefits

- Communication
- Force integrated data interpretation
- Evaluate potential scenarios
- Make better decisions
- Most importantly – to achieve successful and cost effective environmental restoration

# References

- American Society for Testing and Materials (ASTM) International, 1995. *Standard Guide for Developing Conceptual Site Models for Contaminated Sites*. West Conshohocken, PA
- American Society for Testing and Materials (ASTM) International, 1998. *Standard Guide for Site Characterization for Environmental Purposes with Emphasis on Soil, Rock, the Vadose Zone and Ground Water*. West Conshohocken, PA
- American Society for Testing and Materials (ASTM) International, 2002. *Standard Guide for Conceptualization and Characterization of Ground-Water Systems*. West Conshohocken, PA.



# References (cont.)

- Call, B.A. 2003. “The Use of Conceptual Site Models in Hazardous and Toxic Waste Investigations.” In *Proceedings NEMC 2003 - 19<sup>th</sup> Annual National Environmental Monitoring Conference*, pp. 293 - 297. Crystal City, Virginia. July. Available at [www.nemc.us](http://www.nemc.us) (also available on Workshop CD).
- LeGrand, Harry E. and Lars Rosen, 2000. “Systematic Makings of Early Stage Hydrogeologic Conceptual Models.” *Ground Water*. **38**(6): 887-893.
- Uddameri, Venki, 2003. “Models: Know Your Type.” *Soil Sediment and Water*. September.
- U.S. Army Corps of Engineers (USACE), 1998. *Technical Project Planning (TPP) Process*. Engineer Manual EM 200-1-2. August 31. Available online at <http://www.usace.army.mil/inet/usace-docs/eng-manuals/em.htm>

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- U.S. Army Corps of Engineers (USACE), 2003. *Conceptual Site Models for Ordnance and Explosives (OE) and Hazardous, Toxic, and Radioactive Waste (HTRW) Projects*. Engineer Manual EM 1110-1-1200. February 3. Available online at <http://www.usace.army.mil/inet/usace-docs/eng-manuals/em.htm>
- U.S. Environmental Protection Agency (US EPA), 1989. *Risk Assessment Guidance for Superfund, Volume 1: Human Health Evaluation Manual, Part A, Interim Final*. EPA/540/1-89/002.
- U.S. Environmental Protection Agency (USEPA), 2001. *Improving Sampling, Analysis, and Data Management for Site Investigation and Cleanup (Fact Sheet)*. EPA-542-F-01-030a. April. pp. 1-2. Available online at <http://clu.in.org/download/char/542-f-01-030a.pdf>